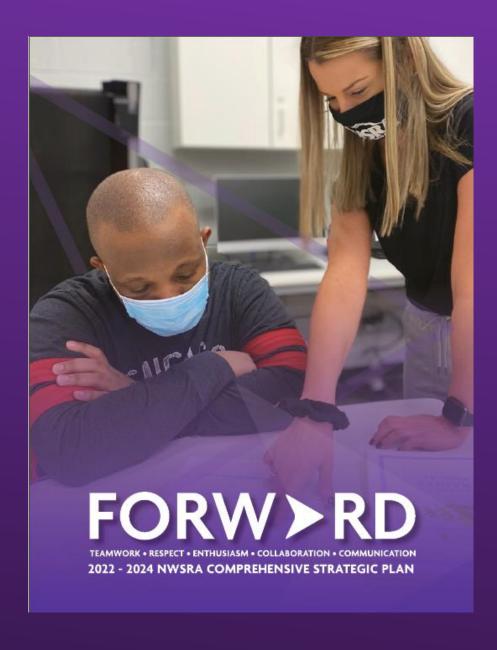




### Final Year in 2017-2021 Strategic Plan



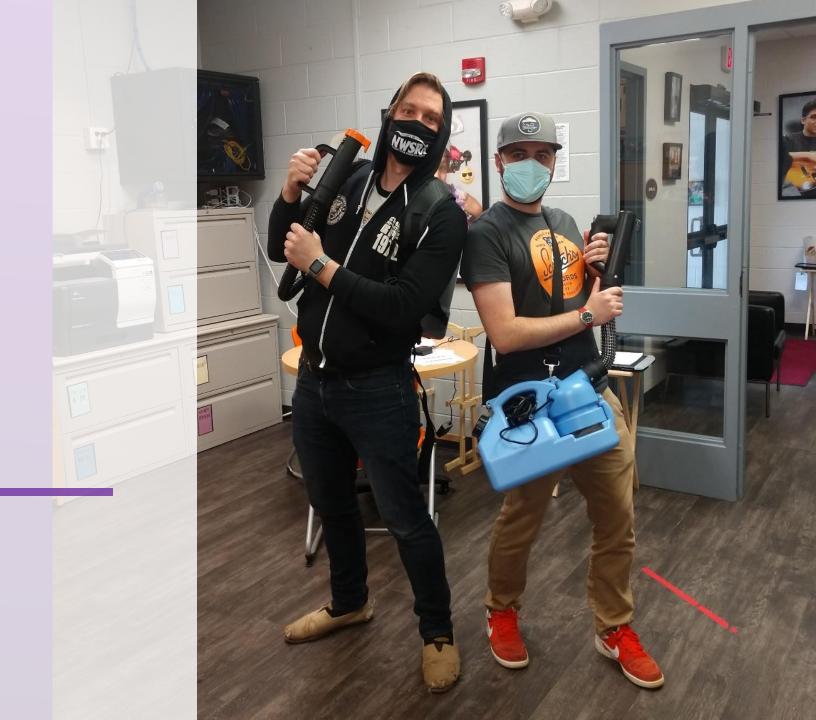
# Completed the 2022-2024 Strategic Plan

### Legislation and Advocacy

Began working with legislators and Clearbrook to develop a High School DSP Pilot Program



## Our Staff



#### Hired 16 New Full-time Staff Members

- 7 Recreation Specialists
- 7 Coordinators
- 1 Manager
- 2 Superintendents



#### Team Advancement

#### New Staff Hires

- Alexis Bell, Manager of Support Services
- Adrianne Adkins, Collaborative Coordinator
- Sarah Cuthbert, Collaborative Coordinator
- Danielle Olson, Collaborative Coordinator
- Erika Flores, Graphic Communications Coordinator
- Devin Morrison, IT Services Coordinator
- Josh Ruston, Operations Coordinator
- Celine Ehert, Recreation Specialist
- Kristen Stepniak, Recreation Specialist
- Cassandra Lexa, Recreation Specialist
- Andi Marfillius, Recreation Specialist
- •Lauren Otteman, Recreation Specialist
- •Tania Meza-Sanchez, Recreation Specialist
- •Samantha Tabert, Recreation Specialist
- Anne Kiwala, Superintendent of Development
- Ethen Frierson, Support Services Coordinator
- •Tom Draper, Superintendent of Marketing and Comms.

#### Promoted/Moved Within

- Kaila Robinson
- Anita Trzebunia
- Janae Winston



#### Moved On

### Accepted Positions at Park District/ SRA/Other

- Megan Quandt
- Catherine Splett
- •Emily Nock

#### Retired/Switched Fields

- Maria Sposito
- Jacob Joyce
- Alexandra Ramoska
- David Yurik
- Brian Selders



#### Staff Certifications



## Full-Time Longevity

1 Staff: 25+ Years

1 Staff:

20-29 Years

4 Staff:

15-19 Years

2 Staff:

10-14 Years

8 Staff:

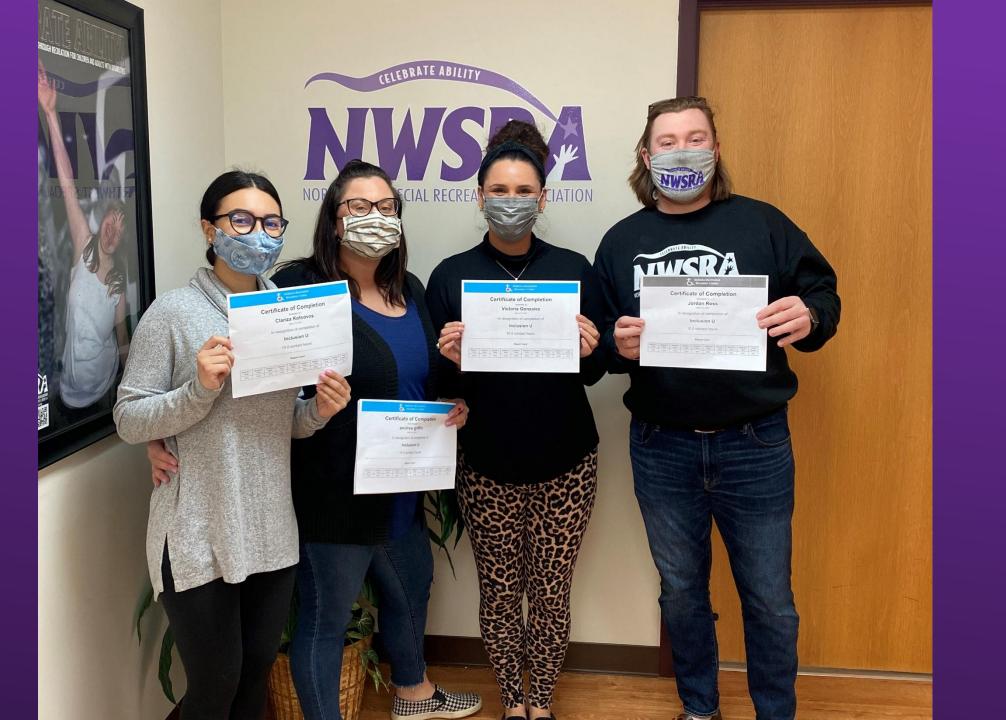
5-9 Years

41

**Full Time Staff** 

## Training and Certifications

- 3 Staff certified as Qualified Intellectual Disability Professionals
- 4 Staff certified as Inclusivity Assessors
- 3 Staff trained to be Healthy Minds Healthy Bodies Coordinators
- 3 Staff certified to be Generation One Facilitators



### Staff Training

- Healthy Brain Initiative for people with intellectual and developmental disabilities
- •Individual rights, independence, social relationships
- •Supporting adults with IDD and aging caregivers
- •Cannabis 101
- •IPRA Supervisors Symposium
- IPRA State Conference
- •PDRMA Online Workshops
- •Illinois Transition Specialist Conference
- American Therapeutic Recreation Association (ATRA) Annual Conference
- PDRMA Risk Management Institute
- Illinois Therapeutic Recreation Summit
- •IAPD Legislative Conference and Legal Symposium
- Language and advanced cognitive skills with behavior analysis
- Ethics, sexuality and intellectual disabilities
- Employment advocacy and Engagement
- Behavior supports: what providers need to know
- IPRA Diversity Transition conference
- •Never to young: inclusion, equity, diversity and anti-racism work with younger children



#### Local, State and National Involvement

Through active participation in a variety of committees, task forces, presentations and conferences on local, state and national levels, NWSRA staff played key roles in the development of the profession.

- **Tracey-** American Academy for Park and Recreation Administration, IPRF Board Member, American Therapeutic Recreation Association (ATRA) Board President
- Andrea- National Delegate for Women in Leisure Services (Chi Chapter), ITRS
   Awards Committee. Member of Northwest Suburban Autism Consortium,
   North/Northwest Cook County & Lake County Work Group, Rolling Meadows
   Community Events Foundation, American Therapeutic Recreation Association
   (ATRA) Leadership and Mentorship Committee, Kent State Inclusion Advisory Board
   and Mount Prospect Junior Woman's Club
- **Rachel-** Board Member of Women in Leisure Services (Chi Chapter), member of Wheeling Township Advisory Council and Secretary for the Rotary Club of Schaumburg Hoffman Estates
- Darleen- IPRA A&F Section Human Resources Group Chair, PDRMA Claims Committee Member, Northwest Human Resource –NHRC Council Member, Arlington Heights
- Anne Rotary Club of Buffalo Grove, Palatine Execnet, Association of Fundraising Professionals (AFP), Chicago Chapter, WFARE Affinity Group, AFP Chicago, Chicago Women Leaders, IPRF Silent Auction Committee

## Human Resources



#### Human Resources

Full time staff received training on the following human resource topics:

- Sexual Harassment
- Safety Trainings
- Payroll Training
- Stress Management
- IAPD and PDRMA COVID trainings



## Programming



### Programming

- Re-evaluated and created a new program development team – First task was to assess and enhance virtual programs
- Creation of specific APIE+D Assessment
  - Fillable from to be used at designated Recreation Therapy Programs

New Programs & Enhancement to Existing Programs

#### **Dedicated to Innovation**

- Continue to incorporate Club Wellness and Chair Yoga into programs
- Teamed up with Supporting Illinois Brothers and Sisters for virtual Sibshops
- Collaborated with therapeutic recreation programs at colleges and universities to create new virtual programs





### Day Camp

#### **COVID** day camp offerings:

- 166 campers with 220 total registrations
- 3 Cooperative camps with school district
   15 and 54 to provide recreation after the extended school year program (ESY)
- 6 camps ran for 9 weeks utilizing 3 school and 3 park district buildings - Palatine, Rolling Meadows and Bartlett Park Districts
- 2 Specialty Camps ran for 5 weeks including one at NSSEO's Kirk School for campers with extensive personal care and medical needs



#### **Additional Services**

Day Camp After Care Door to Door Transportation

Activity Center

Weekly 1:1 Wellness or Fitness Zoom

### Sunny Cortland Partnership

- Students developed specific programs for NWSRA Virtual Venue, using NWSRA framework. The students developed virtual program for a month with at least 2 activities per week from one of the following areas: cooking & nutrition; nature & travel; fitness & wellness; cultural arts, sensory & music.
- Programs were developed for the following ages:
   Children up to 12, teens & young adults up to 25, adults up to 47, seniors 48 & over



#### Publications

Chapter 10: Best Practices in Administrative Inclusion for the text book inclusive Leisure: A Strengths-Based Approach - being published in spring 2022

 Co-authored by: Tracey Crawford and Andrea Griffin

Book: Inclusive Leisure: A Strengths-Based Approach

 Professional In Action Spotlight: Victoria Gonzalez









## Marketing



### Marketing Efforts

#### Online/Mobile:

- 45,606 Site sessions
  - 3,800 Monthly average
  - 25,834 of those visits were direct

#### Social Media

- 9,300 Facebook followers
- 791 Instagram followers

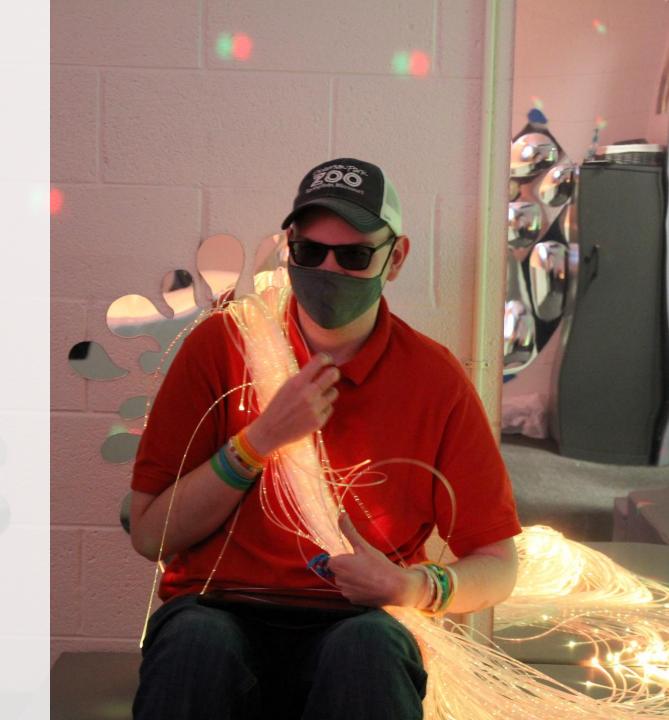
#### **Publications**

- Monthly programming brochures
- Return of our printed and redesigned winter/spring brochure in November

#### **New Videos:**

- SLSF 40 Used at the Gala
   Promoting the History of both SLSF and NWSRA
- Year in Review showed at the Holiday Luncheon

## Outreach



#### Outreach

#### Cooperative programs and services hosted with:

- Buffalo Grove Park District Broadway Buddies
- Sibshops
- Chicago District Golf Association
- River Trails OCR
- Clearbrook
- Healthy Minds Healthy Bodies: Barlett, Buffalo Grove, Palatine, Rolling Meadows, Mt. Prospect and Streamwood
- Revelation Golf

#### Increased recognition among community organizations through:

- Attendance at 29 expos and events
- Website linking
- Cross promotion of services and events
- Inclusion trainings- 366 individuals at 10
   Park Districts
- Ability awareness events- 276
   preschoolers and campers at 3 Park
   Districts
- Tours of PURSUIT and Snoezelen Sensory rooms- 176 individuals
- PURSUIT Clients volunteered in 17 communities for 1,039.5 Hours

### Outreach (continued)

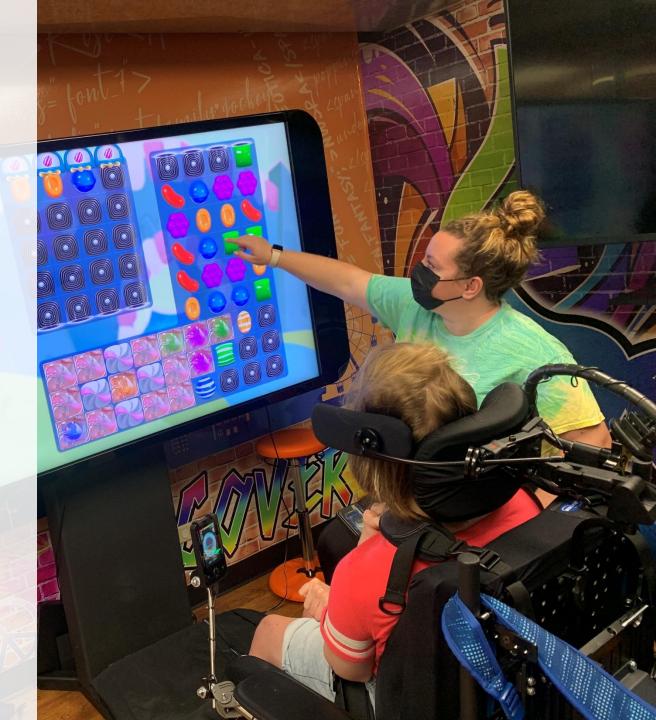
## Partnered with local School Districts and Libraries through:

- Website linking
- Electronic backpacks
- Inclusion in e-newsletters
- Delivery of paper brochures and online brochures

#### Staff provided trainings at:

- IPRA Conference local services groups
- ATRA Conference
- ITRS Young Professionals Group
- Special Fathers Network
- School Districts
- IPRA Professional Development School
- ITRS Workshops
- PDS
- Supervisors Symposium
- Lglesia Del Pucto Evangelico Renacer Church

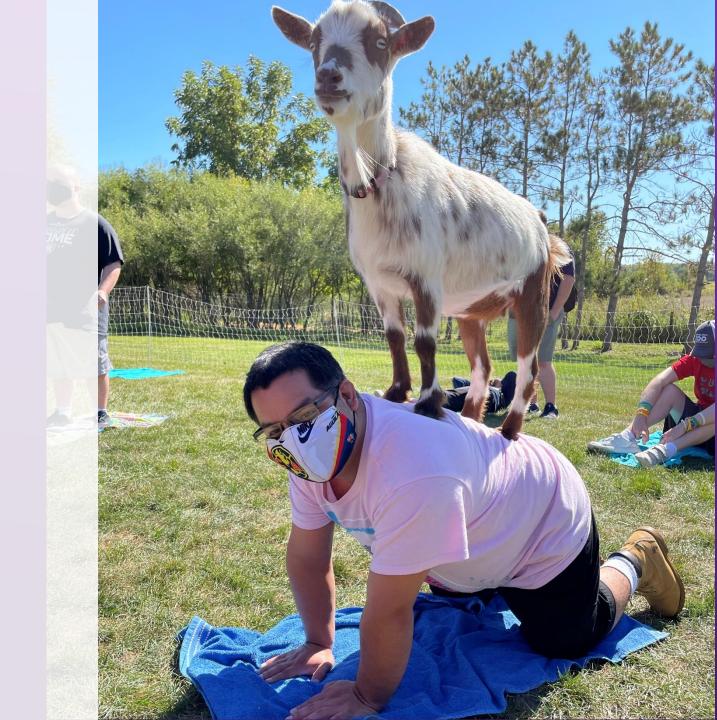
## Technology



### Technology

- Inventoried all iPads and implemented a Mobil Device Management Platform which will allow for the ability to manage devices remotely
- Hired Devin Morrison, IT services coordinator
- Implemented Multi Factor Authentication on emails for added security
- Hosted ADA accessibility trainings for Member Park Districts
- Worked to finalize CiviCRM database and continue to train staff on all its functionality

### Finance



## Long Range Planning/Financial Stability

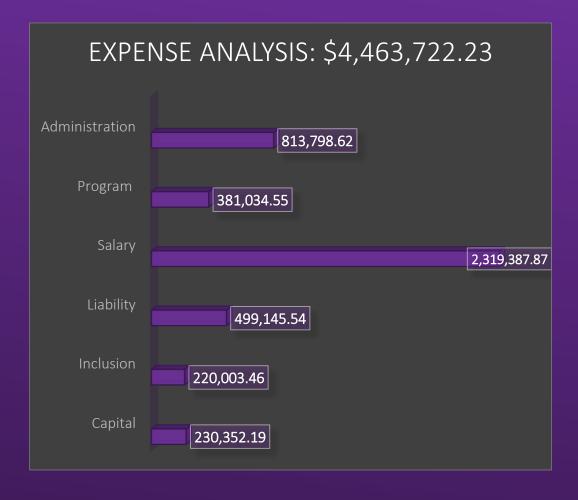
Rewrote Fund Balance Policy Created and established a 5-year capital improvement plan

Increased all part time wages to meet market needs

Instituted the comprehensive salary survey to bring our ranges to market standards

### NWSRA 2021 Revenue and Expense Analysis





Programming Space Update



Installation of Snoezelen Sensory Room at Wheeling Programming Site



Construction
Began on our 6<sup>th</sup>
Programming
Space at the
Hoffman Estates
Park District



### SLSF



## In 2021 the SLSF Team:

- Hired new Superintendent of Development
- Completed year one of 2021-2023 Development Plan
- Gave the largest number of community presentations in SLSF history
- Increased event registration and sponsorship
- Planned 3 new events for 2022





### Despite a Global Pandemic

Hosted 5 out of 6 golf outings and sold out 3 of them

57 NWSRA families donated their program credits to SLSF

Raised funds to start construction on NWSRA's 6<sup>th</sup> programming space

Created additional fundraising initiatives

Increased social media presence

Received over 71% of grants submitted



# Celebrated 40 Years by:

- Branding all marketing materials and social media with a special 40<sup>th</sup> Anniversary logo
- Developed a SLSF 40<sup>th</sup>
   Anniversary video to highlight the history of SLSF and NWSRA
- Successfully hosted the Hybrid Celebrate Ability Gala



#### Was Honored to be:

Grant recipient from Wheaton Franciscan Sisters

Grant recipient from Chicago Ride for Autism Speaks



#### SLSF Provided

- \$61,000 Accessible Transportation
- \$18,000 Athletics
- \$10,000 Inclusion
- \$40,000 Scholarships
- \$105,000 General Programming
- Grant for \$26,000 to assist with purchasing personal protective equipment for NWSRA Programs.
- Provided NWSRA with \$260,000 in support





### 2022 Goals



#### Financial Management

- Educate and increase the understanding of how the Association's planning and budgetary priorities are supportive of the mission
- Establish a clear post-pandemic financial picture that equitably outlines goals and best practices for NWSRA's operations, reserve fund, capital fund, and member district assessments
- Create a maintenance and replacement plan for vehicles
- Create a maintenance and replacement plan for NWSRA programming spaces including specialty rooms

#### Operational Excellence

- Revamp current program evaluation system and hold planning meetings based on evaluation input
- Determine an effective way to motivate all employees and volunteers based on the vision statement resources (2022-2024)
- Ensure current adult program offerings are meeting the needs of the community (2022-2024)
- Enhance marketing efforts to increase awareness of adult programs offered at NWSRA (2022-2023)

#### Operational Excellence

- Reestablish Research Outreach Initiative (ROI) to evaluate the census, school and stakeholder statistics (2022-2023)
- Increase awareness of financial scholarships to remove financial barrier to participation (2022-2023)
- Research, develop and implement a Technology Plan to meet the demand of current trends (2022-2023)
- Reestablish partnerships with agencies that align with NWSRA's mission and vision to maximize resources (2022-2023)

- Revamp Core Values based on survey results
- Create a committee to address diversity, equity and inclusion (2022-2024)
- Strengthen relationships among Board Members and between Board Members and Staff
- Expand knowledge and understanding of the partnerships between NWSRA and Member Districts (2022-2024)

- Increase awareness of the field of Therapeutic Recreation and the Recreation Therapy Services provided by the Association to participants, families, staff and stakeholders (2022-2024)
- Enhance current training opportunities for specialty programs and facilities for staff (2022-2024)
- Increase knowledge of job roles across all departments
- Create a comprehensive training program for all staff (2022-2023)

- Enhance current training opportunities for specialty programs and facilities for staff (2022-2023)
- Increase knowledge of job roles across all departments
- Create a comprehensive training program for all staff (2022-2023)
- Create a Professional Development program for all staff to encourage growth and advancement (2022-2024)

- Executive Director will conduct SWOT analysis to create individual professional development plans with staff who have completed one year of service, or veteran staff who have chosen a career path and are actively pursuing advancement (2022-2024)
- The Professional Development Committee will present and role out the full time mentoring program for staff actively seeking advancement (2022-2023)

#### Outstanding Service

- Collaborate with Member Districts and Clearbrook to incorporate vocational services to PURSUIT Community Adult Day Program (2022-2023)
- Research, create and implement the program model for PURSUIT Plus with collaborative partner Clearbrook (2022-2024)
- Assess and evaluate transportation usage (2022-2023)
- Assess future transportation/vehicle needs

